		FY23 Actual	FY24 Actual	FY25 Projection	FY25 Target	FY26 Target
Long-Ter	m Issue - Service					
The continu	ing demand to enhance transportation and parking services, if not ad	dressed, will resu	ılt in:			
<ul> <li>Erosion</li> </ul>	of ridership and parking customers					
<ul> <li>Less wo</li> </ul>	orkers connecting to jobs					
<ul> <li>Loss of</li> </ul>	transit service and degraded on-time performance					
Strateg	gies to address the Long-Term Issue					
■ Com	plete equipment and facility preventative maintenance work on sched	ule				
■ Expa	nd commitment to recruiting, retaining, and developing our workforce	2				
Mod	ernize practices and maximize technology to improve the customer ex	perience				
Educ	ate our community about EMBARK services and develop community p	artners				
Strateg	gic Result(s) to measure annual progress on Long-Term Issu	le				
-	, public transportation and parking customers will benefit from enhan		videnced by:			
• % P	Public Transit service hours lost will be at or below 1%					
■ <i>8%</i>	or less employee vacancy rate					
■ At l	east 80% of customers will be satisfied with EMBARK services					
■ EM	BARK on-time performance will be 85% of EMBARK bus trips will be or	n-time				
■ EM	BARK on-time performance will be 95% of EMBARK Plus paratransit pi	ck-ups will be on	-time			
■ EM	BARK on-time performance will be 95% of OKC Streetcar trips will be o	on-time				
	of EMBARK Plus paratransit trips will be denied due to capacity constr	aints				
	king complaints per 1,000 transactions will be at or below 1%					
	BARK will provide at least 13,000 public transit trips per day					
953	Annual vacancy rate	8%	8%	2,200%	6%	6%
954	% of public transportation customers surveyed rating service as satisfactory	N/A	N/A	77%	78%	78%
955	% of on-time bus departures	67%	60%	57%	75%	75%
956	% of EMBARK Plus paratransit pick-ups on time	94.19%	94.59%	94.83%	95.00%	95.00%
957	% of on-time streetcar departures	93%	101%	96%	97%	97%

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		FY23 Actual	FY24 Actual	FY25 Projection	FY25 Target	FY26 Target
Long-Te	rm Issue - Service					
958	% of federally required EMBARK Plus paratransit pickups denied due to capacity constraints	0.96%	1.30%	2.44%	0.00%	0.00%
959	# of parking complaints per 1,000 transactions	0.1780	0.0490	0.0364	0.0100	0.0100
960	# of passenger trips provided	2,649,957	2,716,793	2,724,790	2,947,842	2,803,095
Long-Te	rm Issue - Safety					
The ongoi	ng need to prioritize customer and employee safety, if not addressed, w	vill result in:				
<ul> <li>Reduct</li> </ul>	tion in safe environments for customers and employees					
Reduc	ed stakeholder and community confidence					
<ul> <li>Increa</li> </ul>	sed vehicle collisions, on the job injuries, and passenger injuries					
<ul> <li>Negat</li> </ul>	ive impacts to state and federal funding					
Strate	gies to address the Long-Term Issue					
■ Imp	plement federally required Safety Management System (SMS)					
■ Mo	dernize and intensify employee safety training systems					
Inve	est in ongoing transit and parking asset maintenance and management	<u>.</u>				
Dev	velop and implement an incident tracking and reporting system					
Strate	egic Result(s) to measure annual progress on Long-Term Issu	le				
By 202	4, Public transportation and parking customers and employees will exp	erience enhancea	l safety as eviden	ced by:		
■ Pr	eventable accidents will be at or below 2.97 per 100K miles					
■ To	tal Case Preventable On the Job Injury Incident Rate will be 10% below	the industry stan	dard			
<b>1</b> 0	00% of preventive maintenance inspections will be completed on-time					
<b>9</b> 0	)% of passengers surveyed will report they feel safe at the transit center	r, bus stops, or wl	nile riding the bus	5		
■ Se	curity incidents will be at or below 1 per 100,000 passengers					
961	# of preventable accidents per 100,000 miles	2.22	2.91	2.52	2.47	2.90
962	% of FTE Employees without an on-the-job injury (OJI)	86%	85%	91%	91%	91%
963	% of vehicle preventive maintenance procedures completed on time	100%	100%	100%	100%	100%

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		FY23 Actual	FY24 Actual	FY25 Projection	FY25 Target	FY26 Target
Long-Te	erm Issue - Safety					
964	% of passengers surveyed will report they feel safe at the transit center, bus stops, or while riding the bus	N/A	N/A	N/A	80%	80%
965	# of security incidents per 100,000 passengers	0.1132	1.7300	N/A	0.3400	2.0000

#### Long-Term Issue - Growth

A lack of dedicated funding sources for public transit and awareness of transportation and parking services needed to meet the demands of a growing city, if not addressed will result in:

- Missed opportunities to attract new customers
- Declining community confidence and trust
- Difficulty in attracting private sector talent and employees to Oklahoma City from other states
- Decreased economic development, expansion, and partnerships

#### Strategies to address the Long-Term Issue

- Implement private sector employee transit pass program
- Affect change in the municipal code to support Transit Oriented Development and land use strategies
- Update and implement long-range and short-range transit and parking plans
- Promote technology-based customer centric programs, improve ADA eligibility process and establish a travel training program
- Continued coordination with state, local and federal partners regarding transit funding
- Launch pilot program to manage private parking assets

#### Strategic Result(s) to measure annual progress on Long-Term Issue

By 2024, Public Transportation and Parking services will promote sustainable growth as evidenced by:

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- 5% Increase in operations expense recovered through fare revenue
- 10% decline in bus transfers
- Construction and launch of NW Bus Rapid Transit route
- Construction and opening of new hotel/convention center parking garage
- 25% increase of available public parking through management of private parking assets

966	% increase in available public parking through management of	0.00%	0.00%	0.00%	0.00%	2.00%
	private parking assets					

	_	FY23 Actual	FY24 Actual	FY25 Projection	FY25 Target	FY26 Target
Admi	nistrative - Executive Leadership					
967	$ m \ref{schemodel}$ % of key measures and strategic results achieved	36%	36%	33%	75%	75%
968	% of newly hired employees who retain employment with EMBARK for more than 24 months	39%	47%	52%	50%	50%
969	Annual Turnover Rate of Employees	18%	20%	13%	16%	16%
970	# of full-time employees supported	324	368	379	395	421
971	Annual vacancy rate	8%	8%	2,200%	6%	6%
Admi	nistrative - Customer Relations					
972	$ m \ref{linesinfty}$ % of customer calls answered in 30 seconds	91%	87%	88%	95%	95%
973	% of customer inquiries, requiring staff research and review, responded to within 5 business days	68%	76%	76%	83%	80%
974	# of customer calls answered	41,950	51,846	53,388	52,000	52,000
975	# of customer inquiries, requiring staff research and review, responded to within 5 business days	1,264	1,948	1,715	1,250	1,800
976	# of customer calls received	44,527	56,650	57,468	42,000	54,000
977	# of customer inquiries received requiring staff research and review	1,858	2,562	2,251	1,500	2,250
Admi	nistrative - Safety, Security, and Training					
978	💡 % of FTE Employees without an on-the-job injury (OJI)	86%	85%	91%	91%	91%
979	# of preventable accidents per 100,000 miles	2.22	2.91	2.52	2.47	2.90
980	# of security incidents per 100,000 passengers	0.1132	1.7300	N/A	0.3400	2.0000
981	% of employees who have completed required training	100%	100%	100%	100%	100%
982	% of new employees who have passed the CDL test	79%	96%	135%	100%	100%
983	% of passengers surveyed will report they feel safe at the transit center, bus stops, or while riding the bus	N/A	N/A	N/A	80%	80%
984	% of total non-preventable vehicle accident claims collected on	5%	8%	4%	80%	80%
985	% of total vehicle accident files completed within 10 days	88%	50%	62%	80%	80%

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		FY23 Actual	FY24 Actual	FY25 Projection	FY25 Target	FY26 Target
Admi	nistrative - Safety, Security, and Training					
986	💡 # of OJI's per 200,000 hours worked	14	14	9	20	18
987	# of non-collision passenger injury claims substantiated	N/A	23	12	20	20
988	# of non-collision passenger injury claims substantiated per 100,000 passengers	0.8302	0.8466	0.4586	0.0000	0.0000
Parki	ng - Municipal Off Street Parking					
989	💡 % of time operational equipment is working (uptime)	95%	95%	98%	98%	98%
990	# of parking complaints per 1,000 transactions	0.1780	0.0490	0.0364	0.0100	0.0100
991	% of monthly vehicle spaces occupied	83%	73%	74%	67%	85%
992	# of hours of parking purchased	6,096,029	6,560,133	6,454,352	6,750,000	6,750,000
993	# of parking customers served	369,631	357,697	351,940	365,000	350,600
994	# of parking transactions completed	2,342,258	1,995,977	1,785,039	1,970,000	2,000,000
995	# of preventative off-street work orders completed	5,590	3,826	2,665	5,500	3,000
996	\$ total revenue from parking transactions	6,797,533	4,040,571	N/A	6,315,000	6,315,000
997	% increase in available public parking through management of private parking assets	0.00%	0.00%	0.00%	0.00%	2.00%
Parkin	ng - On-Street Parking Meter					
998	💡 % of time operational equipment is working (uptime)	100%	100%	100%	99%	99%
999	# of parking complaints per 1,000 transactions	0.0650	0.0660	0.1649	0.0200	0.0200
1000	# of metered on-street parking spaces available	1,531	1,531	1,531	1,550	1,550
1001	# of on-street work orders completed	4,336	4,400	7,130	5,500	7,000
1002	# of parking meters	188	0	189	190	190
1003	# of total parking transactions	470,235	414,333	456,370	625,000	475,000
Public	c Transportation - Bus Operations					
1004	💡 # of bus passengers per day	7,260	7,423	7,420	8,076	7,680
1005	# of bus passengers per service hour	12.97	13.79	13.22	12.48	13.29

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	-	FY23 Actual	FY24 Actual	FY25 Projection	FY25 Target	FY26 Target
Public 1	Fransportation - Bus Operations					
1006	💡 % of on-time bus departures	67%	60%	57%	75%	75%
1007	% of public transportation customers surveyed rating service as satisfactory	N/A	N/A	77%	78%	78%
1008 🐖	Average frequency for EMBARK weekday fixed-route bus service	N/A	33.47	32.20	30.00	30.00
1009	💡 # of passenger trips provided	2,649,957	2,716,793	2,724,790	2,947,842	2,803,095
1010 🕡	# of service hours provided	204,256	196,985	206,171	236,150	210,882
Public 1	Fransportation - Bus Stop Management					
1011	💡 % of bus stops that are ADA compliant	42%	42%	42%	58%	48%
1012	ho % of bus stops with a shelter	22%	22%	22%	47%	47%
1013	ho % of customers satisfied with cleanliness of bus stops	63%	63%	69%	80%	80%
1014	% of bus stop repair work orders completed on time	45%	53%	38%	100%	100%
1015	# of bus shelters constructed	0	0	50	140	140
1016	# of bus stops made ADA compliant	0	0	113	100	140
Public 1	Fransportation - EMBARK Norman					
1017	💡 # of Norman bus passengers per service hour	15.90	18.40	20.22	21.14	22.29
1018	% of Norman public transportation customers surveyed rating service provided as satisfactory	84%	84%	84%	85%	85%
1019	💡 % of on-time Norman fixed route bus departures	75%	67%	68%	75%	75%
1020	💡 % of on-time Norman paratransit pick-ups	98%	97%	97%	99%	99%
1021	# of Norman fixed route passenger trips provided	307,267	379,993	457,551	400,000	500,000
1022	# of Norman paratransit trips provided	23,126	23,236	26,094	23,800	26,000
Public 1	Fransportation - EMBARK Plus Paratransit					
1023	💡 % of total EMBARK Plus customer trip requests completed	84.37%	87.62%	84.06%	95.00%	95.00%
1024	% of EMBARK Plus paratransit pick-ups on time	94.19%	94.59%	94.83%	95.00%	95.00%
1025	% of federally required EMBARK Plus paratransit pickups denied due to capacity constraints	0.96%	1.30%	2.44%	0.00%	0.00%
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	•	FY23 Actual	FY24 Actual	FY25 Projection	FY25 Target	FY26 Target
Public	Transportation - EMBARK Plus Paratransit					
1026	# of EMBARK Plus trips provided	45,246	46,755	45,791	45,000	45,000
1027	# of EMBARK Plus trips requested	54,663	54,363	54,677	58,000	58,000
Public	Transportation - Facilities Management					
1028	$ m \ref{schemotion}$ % of customers satisfied with cleanliness of Transit Center	N/A	N/A	N/A	85%	85%
1029	% of facility preventive maintenance procedures completed on- time	100%	100%	100%	100%	100%
1030	# of preventative maintenance procedures completed	30	187	373	200	350
1031	# of scheduled facility service requests completed	49	189	123	250	150
1032	# of unscheduled facility service requests completed	712	515	429	700	400
Public	Transportation - Fleet Management					
1033	m  % of customers satisfied with cleanliness of buses	N/A	N/A	74%	75%	75%
1034	m  % of fixed-route fleet available	79%	77%	79%	85%	85%
1035	% of vehicle preventive maintenance procedures completed on time	100%	100%	100%	100%	100%
1036	$\P$ # of miles driven between service interruptions	59,762.00	69,215.33	76,498.87	70,000.00	70,000.00
1037	# of vehicle repair work orders completed	6,105	7,023	6,827	7,000	6,500
Public	Transportation - MOBILITY MANAGEMENT					
1038	% of senior transportation customers rating services as satisfactory	100%	100%	100%	100%	100%
1039	# of passengers per day utilizing mobility management services	N/A	N/A	N/A	875	650
1040	# of bus passes distributed to homeless or low-income individuals	N/A	N/A	N/A	70,000	70,000
1041	# of senior transportation trips provided	57,207	62,922	59,966	60,000	60,000
1042	# of Social Service Agency Trips Provided	N/A	74,829	71,150	78,000	59,000
Public	Transportation - Oklahoma River Cruises					
1043	💡 # of passengers per River Cruise service hour	5.52	6.38	6.49	5.21	6.06
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		FY23 Actual	FY24 Actual	FY25 Projection	FY25 Target	FY26 Target
Public	Transportation - Oklahoma River Cruises					
1044	% of river cruise customers rating service as satisfactory	99%	97%	99%	98%	98%
1045	% of scheduled river cruise service hours lost	6%	9%	6%	5%	5%
1046	# of river cruise passengers transported	4,631	5,147	6,366	4,300	5,000
1047	# of river cruise service hours provided	838.50	806.50	981.47	825.00	825.00
Public	Transportation - STREETCAR					
1048	💡 # of streetcar passengers per day	593.93	640.97	740.86	650.00	740.00
1049	# of streetcar passengers per service hour	9.09	9.19	11.75	10.50	12.00
1050	% of on-time streetcar departures	93%	101%	96%	97%	97%
1051	% of surveyed customers who are satisfied with the quality of service	95%	95%	95%	97%	97%
1052	💡 Average frequency for streetcar	13.73	12.04	12.52	11.50	12.00
1053	# of miles between streetcar service interruptions	55,846	79,903	89,836	70,000	70,000
1054	# of streetcar passenger trips provided	216,784	234,594	272,065	250,000	270,000

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