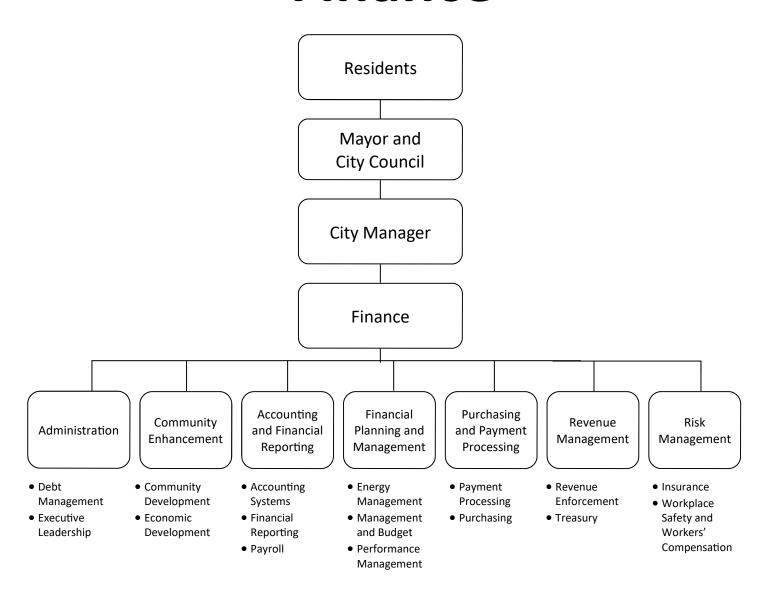
# **Finance**



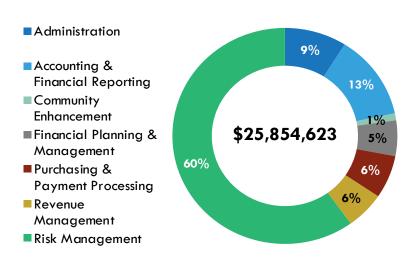
| Director     | Budget       | Positions |
|--------------|--------------|-----------|
| Brent Bryant | \$25,854,623 | 87        |

# **DEPARTMENT INTRODUCTION**

#### **MISSION STATEMENT**

The mission of the Finance Department is to provide financial planning, management, and information services to City departments, elected officials and the public so they can make informed decisions and have confidence in the City's financial stewardship.

#### **DEPARTMENT BUDGET**



#### **DEPARTMENT OVERVIEW**

The Finance Department has a total budget of \$25,854,623, which is a increase of 15.37% from the prior year. There are 87 positions authorized in the FY22 budget, which is an increase of four positions from the FY21 budget.

# **Department Facts**

- The City of Oklahoma
   City earned AAA ratings,
   the highest rating to
   receive from both S&P
   and Moody's, for the
   tenth year in a row.
- The Finance Department conducts financial management, budgeting, expending, investing, and reporting for a budget over \$1.66 billion.
- On average, over 7,500 vendor payments are processed per month.

#### **POSITION HISTORY**



To review performance information, please see the performance data report or visit our website:

www.okc.gov/ performancedata.

# **MAJOR BUDGET CHANGES**

| Finan | ce Major Budget Changes   | Amount    | Positions |
|-------|---|-----------|-----------|
| 1.    | Restores one Controller in the Accounting Services Program that   | \$112,595 | 1.00      |
|       | was deleted in the FY21 budget to provide better oversight and    |           |           |
|       | dedicated leadership  |           |           |
| 2.    | Restores one Budget Analyst to the Office of Management and       | \$75,663  | 1.00      |
|       | Budget Program to enable the department to meet growing           |           |           |
|       | demands   |           |           |
| 3.    | Restores one Municipal Accountant II in the Accounting Services   | \$75,663  | 1.00      |
|       | Program that was deleted in the FY21 budget to provide more       |           |           |
|       | focus on the Grants responsibilities                              |           |           |
| 4.    | Adds one Training and Safety Analyst to the Risk Management       | \$74,286  | 1.00      |
|       | Program to provide support for various safety initiatives         |           |           |
| 5.    | Adds one Contract Adjuster to the Risk Management Program to      | \$110,000 |           |
|       | assist with the increased duties related to the pandemic and      |           |           |
|       | determine if contract adjusting is a viable option for the future |           |           |



# **EXPENDITURES**

| FY20         | FY21   | FY22   | Percent  |
|--------------|--|--|--|
| Actual       | Adopted Budget   | Adopted Budget   | Change   |
|              |  |  |  |
| \$2,808,563  | \$2,887,141  | \$3,222,150  | 11.60%   |
| 1,969,157    | 2,435,727  | 2,263,440  | -7.07%   |
| 0            | 0  | 264,496  | N/A  |
| 1,479,273    | 1,242,414  | 1,352,372  | 8.85%  |
| 1,525,597    | 1,593,119  | 1,630,898  | 2.37%  |
| 1,538,201    | 1,452,820  | 1,422,031  | -2.12%   |
| 12,132,261   | 12,375,741   | 15,199,616   | 22.82%   |
| \$21,453,050 | \$21,986,962   | \$25,355,003   | 15.32%   |
|              |  |  |  |
| \$36,067     | \$423,066  | \$499,620  | 18.10%   |
| \$36,067     | \$423,066  | \$499,620  | 18.10%   |
| \$21,489,118 | \$22,410,028   | \$25,854,623   | 15.37%   |
|              | \$2,808,563<br>1,969,157<br>0<br>1,479,273<br>1,525,597<br>1,538,201<br>12,132,261<br>\$21,453,050<br>\$36,067 | \$2,808,563 \$2,887,141<br>1,969,157 2,435,727<br>0 0<br>1,479,273 1,242,414<br>1,525,597 1,593,119<br>1,538,201 1,452,820<br>12,132,261 12,375,741<br>\$21,453,050 \$21,986,962<br>\$36,067 \$423,066 | Actual         Adopted Budget         Adopted Budget           \$2,808,563         \$2,887,141         \$3,222,150           1,969,157         2,435,727         2,263,440           0         0         264,496           1,479,273         1,242,414         1,352,372           1,525,597         1,593,119         1,630,898           1,538,201         1,452,820         1,422,031           12,132,261         12,375,741         15,199,616           \$21,453,050         \$21,986,962         \$25,355,003           \$36,067         \$423,066         \$499,620           \$36,067         \$423,066         \$499,620 |

| Summary of<br>Expenditures by Funding Source | FY20 FY21<br>Actual Adopted Budget |              | FY22<br>Adopted Budget | Percent<br>Change |  |
|--|------------------------------------|--------------|------------------------|-------------------|--|
| General Fund                                 | \$8,585,961                        | \$8,929,889  | \$9,537,282            | 6.80%             |  |
| Capital Improvement Projects Fund            | 36,067                             | 423,066      | 499,620                | 18.10%            |  |
| Risk Mgmt. Internal Service Fund             | 12,867,090                         | 13,057,073   | 15,817,721             | 21.14%            |  |
| Total All Funds                              | \$21,489,118                       | \$22,410,028 | \$25,854,623           | 15.37%            |  |

# **POSITIONS**

| Summary of                        | FY20   | FY21           | FY22           | Percent |
|-----------------------------------|--------|----------------|----------------|---------|
| Positions by Purpose              | Actual | Adopted Budget | Adopted Budget | Change  |
|                                   |        |                |                |         |
| Accounting & Financial Reporting  | 30.00  | 27.00          | 29.00          | 7.41%   |
| Administration                    | 2.50   | 7.00           | 5.00           | -28.57% |
| Community Enhancement             | 0.00   | 0.00           | 2.00           | N/A     |
| Financial Planning & Management   | 14.50  | 11.00          | 12.00          | 9.09%   |
| Purchasing and Payment Processing | 18.00  | 17.00          | 17.00          | 0.00%   |
| Revenue Management                | 11.00  | 10.00          | 10.00          | 0.00%   |
| Risk Management                   | 12.00  | 11.00          | 12.00          | 9.09%   |
| Department Total                  | 88.00  | 83.00          | 87.00          | 4.82%   |

| Summary of Positions by Funding Source | FY20<br>Actual | FY21<br>Adopted Budget | FY22<br>Adopted Budget | Percent<br>Change |
|--|----------------|------------------------|------------------------|-------------------|
| General Fund                           | 76.00          | 72.00                  | 75.00                  | 4.17%             |
| Risk Mgmt. Internal Service Fund       | 12.00          | 11.00                  | 12.00                  | 9.09%             |
| Department Total                       | 88.00          | 83.00                  | 87.00                  | 4.82%             |



# **FINANCE LINES OF BUSINESS**

## **ACCOUNTING AND FINANCIAL REPORTING**

- <u>The Accounting Systems Program</u> provides systems infrastructure to City departments and public trusts so they can accurately record transactions and access reliable information.
- <u>The Financial Reporting Program</u> provides timely and accurate accounting, reporting and financial guidance services to City departments, City leadership, public trusts, investors and regulatory agencies, and the public so they can make well informed decisions.
- <u>The Payroll Program</u> provides payroll services to employees, vendors and City departments so they can receive timely and accurate compensation and information.

#### **Accounting and Financial Reporting Positions and Budget**

|                        | F                    | FY20               |                   | FY21              |                   | FY22              |  |
|------------------------|----------------------|--------------------|-------------------|-------------------|-------------------|-------------------|--|
| Program                | Adopted<br>Positions | Actual<br>Expenses | Adopted Positions | Adopted<br>Budget | Adopted Positions | Adopted<br>Budget |  |
| Accounting Systems     | 4.75                 | \$454,809          | 3.50              | \$365,752         | 4.50              | \$450,206         |  |
| Financial Reporting    | 19.75                | 1,943,972          | 18.00             | 2,052,521         | 19.00             | 2,287,605         |  |
| Payroll                | 5.50                 | 409,782            | 5.50              | 468,868           | 5.50              | 484,339           |  |
| Line of Business Total | 30.00                | \$2,808,563        | 27.00             | \$2,887,141       | 29.00             | \$3,222,150       |  |

# **ADMINISTRATION**

- The Debt Management Program provides financing and debt compliance services to City departments, City leadership, and the public so they can effectively and efficiently fund capital projects.
- <u>The Executive Leadership Program</u> provides planning, management, administrative and reporting services to department employees and City leaders so they can achieve strategic goals and key results.

#### **Administration Positions and Budget**

|                        | FY20      |             | FY21      |             | FY22      |             |
|------------------------|-----------|-------------|-----------|-------------|-----------|-------------|
|                        | Adopted   | Actual      | Adopted   | Adopted     | Adopted   | Adopted     |
| Program                | Positions | Expenses    | Positions | Budget      | Positions | Budget      |
| Debt Management*       | 0.00      | \$3,273     | 2.50      | \$281,384   | 2.50      | \$301,617   |
| Economic Development** | 1.60      | 155,607     | 2.00      | 246,784     | 0.00      | 0           |
| Executive Leadership   | 2.50      | 1,810,277   | 2.50      | 1,907,559   | 2.50      | 1,961,823   |
| Line of Business Total | 4.10      | \$1,969,157 | 7.00      | \$2,435,727 | 5.00      | \$2,263,440 |

<sup>\*</sup>Moved from the Financial Planning & Management Line of Business in FY21.

<sup>\*\*</sup>Moved to the Community Enhancement Line of Business in FY22.

## **COMMUNITY ENHANCEMENT**

- <u>The Community Development Program</u> encourages public and private investment, and to
  provide management services to developers and partners so they can create high quality
  projects in the community.
- <u>The Economic Development Program</u> provides business attraction and expansion services to the business community so the residents can benefit from the creation of jobs paying the Oklahoma City MSA average wage or greater.

|                        | F                    | FY20               |                   | FY21              |                   | FY22              |  |
|------------------------|----------------------|--------------------|-------------------|-------------------|-------------------|-------------------|--|
| Program                | Adopted<br>Positions | Actual<br>Expenses | Adopted Positions | Adopted<br>Budget | Adopted Positions | Adopted<br>Budget |  |
| Community Development  | 0.00                 | \$0                | 0.00              | \$0               | 1.00              | \$128,550         |  |
| Economic Development*  | 0.00                 | 0                  | 0.00              | 0                 | 1.00              | 135,946           |  |
| Line of Business Total | 0.00                 | \$0                | 0.00              | \$0               | 2.00              | \$264,496         |  |

<sup>\*</sup>Moved from the Administrative Line of Business in FY22.

## FINANCIAL PLANNING AND MANAGEMENT

- <u>The Energy Management Program</u> provides comprehensive utility bill accounting services, technical analysis, and financial support for energy efficiency projects to City departments and City leadership so they can effectively manage resources and reduce energy consumption.
- The Management and Budget Program provides financial planning, reporting and management services to City departments, City leadership, and the public so they can make informed decisions that promote financial stability.
- <u>The Performance Management Program</u> provides strategic business planning and reporting services to City departments, City leadership, and the public so they can make informed decisions about City operations.

#### **Financial Planning and Management Positions and Budget**

|                        |                      | FY20               |                   | FY21              |                   | FY22              |  |
|------------------------|----------------------|--------------------|-------------------|-------------------|-------------------|-------------------|--|
| Program                | Adopted<br>Positions | Actual<br>Expenses | Adopted Positions | Adopted<br>Budget | Adopted Positions | Adopted<br>Budget |  |
| Debt Management*       | 2.50                 | \$214,870          | 0.00              | \$0               | 0.00              | \$0               |  |
| Energy Management      | 2.00                 | 201,007            | 2.00              | 256,110           | 2.00              | 261,594           |  |
| Management and Budget  | 6.60                 | 708,457            | 6.20              | 679,144           | 6.90              | 751,108           |  |
| Performance Management | 3.40                 | 354,938            | 2.80              | 307,160           | 3.10              | 339,670           |  |
| Line of Business Total | 14.50                | \$1,479,273        | 11.00             | \$1,242,414       | 12.00             | \$1,352,372       |  |

<sup>\*</sup>Moved to the Administration Line of Business in FY21.

# **PURCHASING AND PAYMENT PROCESSING**

- <u>The Payment Processing Program</u> provides payments to vendors so they can receive timely and accurate compensation for goods and services in compliance with applicable laws and regulations.
- The Purchasing Program manages and provides responsive and efficient purchasing, contracting, and surplus services to City departments and public trusts so they can receive timely approvals to efficiently purchase the goods and services they need in compliance with applicable laws and regulations.

#### **Purchasing and Payment Processing Positions and Budget**

|                        | FY20      |             | FY21      |             | FY22      |             |
|------------------------|-----------|-------------|-----------|-------------|-----------|-------------|
|                        | Adopted   | Actual      | Adopted   | Adopted     | Adopted   | Adopted     |
| Program                | Positions | Expenses    | Positions | Budget      | Positions | Budget      |
| Payment Processing     | 10.40     | \$819,071   | 9.40      | \$811,624   | 9.40      | \$834,620   |
| Purchasing             | 7.60      | 706,526     | 7.60      | 781,495     | 7.60      | 796,278     |
| Line of Business Total | 18.00     | \$1,525,597 | 17.00     | \$1,593,119 | 17.00     | \$1,630,898 |

## REVENUE MANAGEMENT

- <u>The Revenue Enforcement Program</u> provides revenue enforcement and reporting services to the City, public trusts and outside agencies so they can have accurate information and timely receipt of the revenues due.
- <u>The Treasury Program</u> provides secure and convenient banking, investment, billing, and revenue recording services to City departments, assessment districts, and public trusts so they can provide convenient financial transaction services to their customers and obtain a market rate of return on invested funds.

#### **Revenue Management Positions and Budget**

|                        | FY20      |             | FY21      |             | FY22      |             |
|------------------------|-----------|-------------|-----------|-------------|-----------|-------------|
|                        | Adopted   | Actual      | Adopted   | Adopted     | Adopted   | Adopted     |
| Program                | Positions | Expenses    | Positions | Budget      | Positions | Budget      |
| Revenue Enforcement    | 6.60      | \$683,561   | 5.60      | \$635,573   | 5.60      | \$604,105   |
| Treasury               | 4.40      | 854,640     | 4.40      | 817,247     | 4.40      | 817,926     |
| Line of Business Total | 11.00     | \$1,538,201 | 10.00     | \$1,452,820 | 10.00     | \$1,422,031 |

# **RISK MANAGEMENT**

- <u>The Insurance Program</u> provides property and casualty insurance administration services to City departments and public trusts so they can be protected against extreme financial and operational losses.
- The Workplace Safety and Workers' Compensation Program provides incident/injury prevention and claims management services to City departments, public trusts and their employees so they can reduce workplace injuries and related costs.

#### **Risk Management Positions and Budget**

|  | FY20      |              | FY21      |              | FY22      |              |
|--|-----------|--------------|-----------|--------------|-----------|--------------|
|  | Adopted   | Actual       | Adopted   | Adopted      | Adopted   | Adopted      |
| Program                                    | Positions | Expenses     | Positions | Budget       | Positions | Budget       |
| Insurance                                  | 1.40      | \$3,244,653  | 0.40      | \$3,290,439  | 0.40      | \$5,608,423  |
| Workplace Safety and Workers' Compensation | 10.60     | 8,887,607    | 10.60     | 9,085,302    | 11.60     | 9,591,193    |
| Line of Business Total                     | 12.00     | \$12,132,261 | 11.00     | \$12,375,741 | 12.00     | \$15,199,616 |



